

救病拯危

安老復康

興學育才

扶助導青

To heal the sick and to relieve the distressed

To care for the elderly and to rehabilitate the disabled

To promote education and to nurture the youngsters

To raise the infants and guide the youth

# 2005-06 Value Report

A Decade of Services at a Glance 1995/96 - 2005/06

This **Value Report** outlines the key achievements and statistics for the client-facing services of the Tung Wah Group of Hospitals between 1995/96 and 2005/06.

This report contains the following sections:

- Group Overview
- Medical Division
- Education Division
- Community Services Division
- Property Division

## Group Overview

Our mission: to heal the sick and to relieve the distressed; to care for the elderly and to rehabilitate the disabled; to promote education and to nurture youngsters; and to raise the infants and to guide the children.

## Headquarters Functions

Tung Wah is centrally administered from its headquarters ("HQ"), which oversees 207 service centres in Hong Kong

There are 10 divisions and branches in HQ; 4 of which provide services directly to the community, while the remaining 6 provide administrative support to Tung Wah. The key responsibilities of Tung Wah's HQ are to:

- set the strategic direction of Tung Wah
- determine the appropriate service offerings in response to both the long-term and ad-hoc needs of the community
- provide coordination effort between the various divisions
- set key performance indicators in order to monitor the ongoing performance of all service offerings
- financial and budgetary control
- organize activities to raise funds from the community to support the provision of services

## Key Improvement Initiatives

Highlights of key improvement initiatives from 1995/96 – 2005/06

### Re-organization of the Administration HQ to improve organizational effectiveness

- The HQ was re-organized in 1995 with changes to the structures of the Administration Division, the Finance Division and the Group Secretariat. Furthermore, departmental roles and responsibilities were redefined and clarified
- The Fund-raising Division and the Human Resources Branch were established as separate entities from the Administration Division. The Purchase and Supplies Section was established under the Finance Division. The Group Secretariat was included within the Administration Division

### HR Initiatives to enhance financial flexibility and help focus resources on strategic needs

- A Leave Encashment Scheme was launched in 1997 to rationalize Tung Wah's financial liability associated with staff leave entitlement
- Fixed term contracts with salaries delinked from civil service pay scales were introduced in 2000 to replace super-annuable terms for new recruits
- A Voluntary Retirement Scheme was introduced for subvented staff of the Community Services Division in 2005/06 under the Social Welfare Department's Special-one-off Grant to enhance organization efficiency
- Various measures to strengthen staff training and incentives were launched

### Implementation of re-engineering measures to improve operational efficiency

- Various re-engineering measures were implemented in response to changes in the way aided schools and Government subvented community services centres were financed in 2000

### Management reporting

- Annual Reports regularly reviewed for improvement
- The 2004/05 Annual Report was given the Bronze Award in "Non-profit Making and Charitable organization" category of the 2005 HKMA Best Annual Reports award



### Management review to improve corporate governance

- A governance review on the work arrangement between the Board and the senior management team was conducted in 2001. Consequently, a staff appraisal and management system was developed
- An organizational and managerial assessment of the executive team and personnel arrangement of the Board was conducted in 1995/96. Consequently, an annual review was performed, a Director's Handbook was issued and an annual Plan and Budget as well as quarterly Situation Reports were compiled to provide core integrated management information for the enhancement of efficiency and transparency in corporate governance

### Enhancement of publicity and corporate communication to increase public awareness of Tung Wah

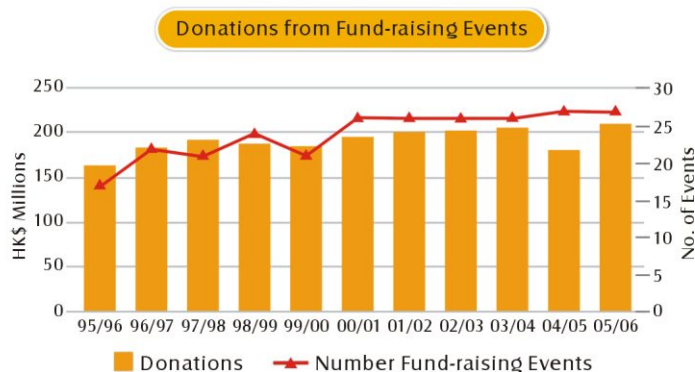
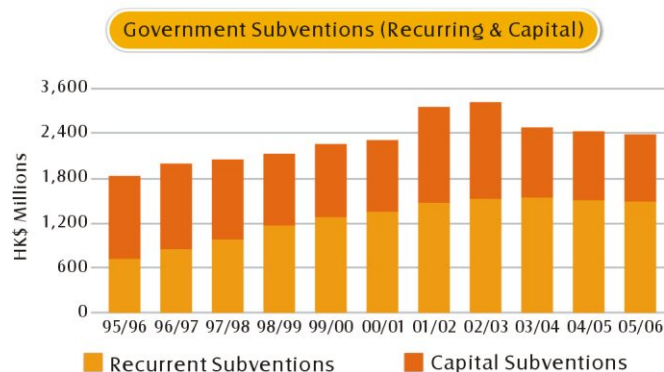
- More publicity and advertising programmes were launched to publicize and promote Tung Wah's services to the public while enhancing corporate transparency. Celebration activities for Tung Wah entering the next millennium cum 130th anniversary were organized in 1999/00
- Content, format and design of corporate publications have been revamped frequently with a view to providing in-depth reporting of Tung Wah's work and enhancing their circulation. A 130th anniversary literature entitled "130 Years of Tung Wah Group of Hospitals" was published in 2000. In addition, a Bronze Award in the HKMA Best Annual Reports competition was received in 2004/05
- More courtesy visits to Government bureaux and associate organizations in and outside of Hong Kong have been organized to strengthen Tung Wah's external ties and promote cooperation
- Many different local and overseas groups have been invited to visit Tung Wah to strengthen the network of the organization as well as to promote its work and services

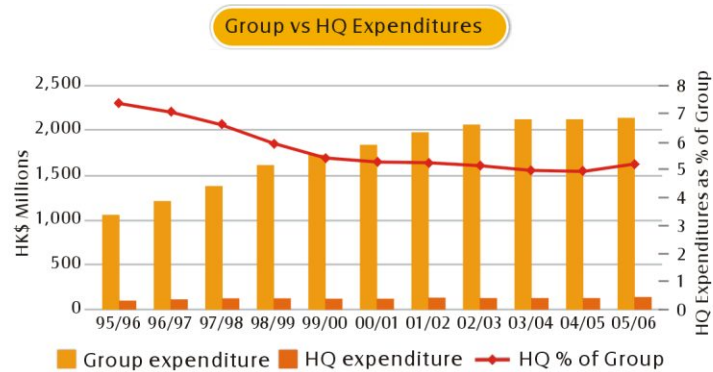
### Initiatives of Tung Wah Museum to promote the history and heritage of Tung Wah

- A territory-wide Donation Campaign for Tung Wah Relics was held in 1999/00 with a Thematic Exhibition on the 130 Years of Tung Wah Group of Hospitals showcasing the relics and archives collected from the public
- Multiple conservation historical archives projects have been undertaken and a documentary video titled "Tung Wah Story" was produced in 2003/04
- Participation in annual International Museum Days presented by the public museums and cultural offices in HK, Guangdong and Macau was made
- A research project on the God of Shennong who was regarded as the pioneer in Chinese medicine was launched in 2003. The project included the publication of a book and the production of a documentary video on the legendary god
- The Centre of Asia Studies of The University of Hong Kong was commissioned to conduct a research project on the history of Tung Wah with its findings to be published as an edited volume

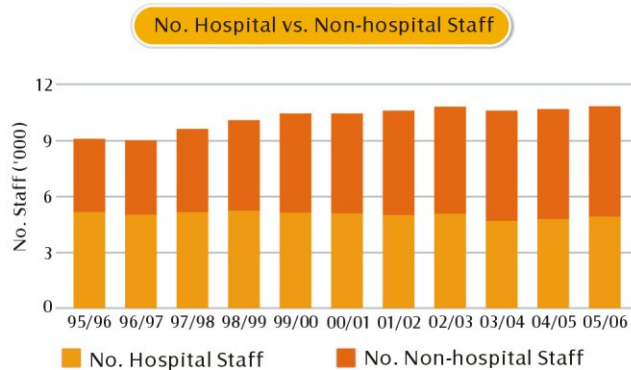
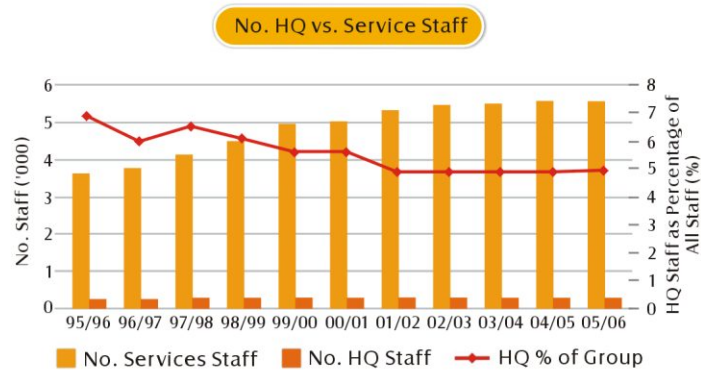
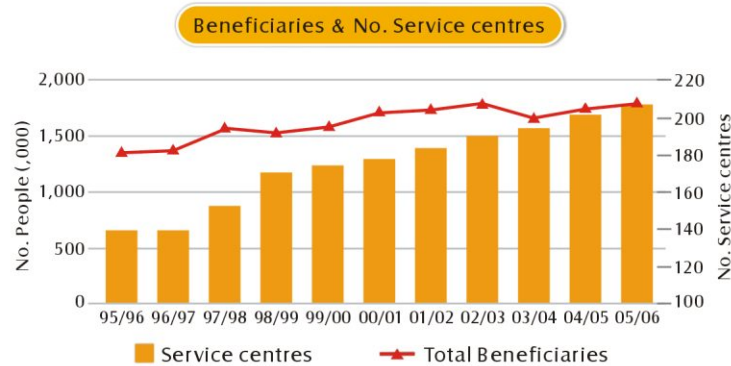
## Key Statistics

1995 - 2005 group income and expenditures (excluding hospitals) have been graphed below. Services offerings & associated group expenditures have increased, while HQ expenses, as a % of Group expenses, have decreased





1995 - 2005 group statistics have been graphed below. The expansion of services resulted in an increase in the number of services staff. However, HQ staff as a percentage of total staff decreased due to higher efficiencies in HQ



## Medical Division

Our mission is to provide quality Chinese and Western health care services to all members of the community and free medical services to the needy and underprivileged.

### Overview

#### Overview of the Medical Division In 2005/06

#### Current Facilities

- 5 hospitals with a total of 2,744 beds
- 6 Chinese medicine clinical centres/out patient clinics
- 2 Chinese and Western medicine treatment centres
- 2 well women clinics
- 1 well men clinic
- 1 out-reaching home care service for the elderly
- 1 dental health centre for senior citizens

#### 2005/06 New and Ongoing Initiatives

- Well Men Clinic: screening services & health education
- New Chinese Medicine Research & Services Centre, Tung Wah Eastern Hospital (TWEH)
- Expansion of Well Women Clinic, Kwong Wah Hospital (KWH)
- International Symposium: Integrated Chinese & Western Medicine
- ENT Head & Neck Surgery Day Centre & Physiologic monitoring system for Special Care Unit, Tung Wah Hospital (TWH)
- Cardiac Centre, Renal Centre & Minimally Invasive Surgery Training Centre, Kwong Wah Hospital (KWH)
- Cardiac Rehabilitation Programme, Tung Wah Eastern Hospital (TWEH)
- Organ Failure Ward & Chronic Ventilation Centre, TWGHs Wong Tai Sin Hospital (WTSH)

#### 2005 Statistics

- Free medical services (Chinese & Western medicine): 976,276 patients, HK\$37.2 million
- Recurrent expenditures - hospitals: HK\$2,504.7million
- Recurrent expenditures - other medical services: HK\$74.6million
- Government subvention - other medical services: HK\$6.3 million
- Total capital expenditures - HK\$627.8 million
- Government subvention - capital expenditures: HK\$54.9million
- Total number of free beds in hospitals: 600 beds
- Number of free beds provided by Government: 200 beds

#### Key Beneficiaries

- Western Medicine Outpatient Services Attendance: 818,607
- Chinese Medicine Clinics Attendance: 534,306
- Emergency Care Attendance: 160,150
- Well Women Clinics Attendance: 27,547
- Well Men Clinic Attendance: 3,256
- Home Care Services for the Elderly : 440 new cases, 3,400 home visits
- Dental health care for senior citizens: 3,490 cases



## Key Achievements

Key Achievements of Tung Wah's Medical & Health Services from 1995/96 to 2005/06

### 1995

- Day Rehabilitation Centre, TWH
- Geriatric Day Hospital, WTSH

### 1997

- Well Women Clinic, TWEH
- Cardiac Catheterisation & Coronary Care Unit, KWH
- Integrated Neurosurgical Suite, KWH

### 1999

- Outpatient Department Building, KWH
- Installation of Gamma Camera for Nuclear Medicine, KWH

### 2001

- Urology Centre, KWH
- Paediatric Sleep Laboratory, KWH
- Integrated Community Rehabilitation Centre, TWEH
- Chinese Medicine Research & Services Centre, KWH

### 2003

- Diabetes Mellitus Centre, KWH
- Clinical Diagnostic Unit, TWH
- Cardiac Rehabilitation & Resource Centre, TWEH
- Chinese Medicine Research & Services Centre, WTSH

### 2005

- Out-reaching Chinese Medicine Practitioners Service at Elderly Homes
- Chinese medicine Integrated Treatment Centres, KWH & TWH
- Chinese medicine Control Centre
- Launch Famous & Prominent Traditional Chinese medicine Doctors' Portal

### 1996

- Breast Centre, KWH
- MKM System for Neurosurgery, KWH
- Outpatient Department relocation, TWH
- Geriatric Day Hospital, FYKH

### 1998

- Magnetic Resonance Imaging Centre, KWH
- Day Rehabilitation Centre, TWEH

### 2000

- Vascular Centre, KWH
- Day Surgery Centre, KWH
- Service Re-organization, TWEH

### 2002

- Integrated Surgical Day Centre, TWH
- Integrated Diabetes Mellitus Research and Training Centre, TWEH
- Chinese Medicine Research & Services Centre, TWH

### 2004

- Well Men Clinic
- Renal Centre, KWH
- Chinese Medicine Research & Services Centre, TWEH

## Key Projects

### Highlights of Key Medical Projects undertaken by the Medical Division from 1995/96 to 2005/06

#### Medical & Health Services

- 1997: Establish TWGHs Out-reaching Home Care Services for the Elderly (HK\$3.65 million)
- 1997: Establish 2nd Well Women Clinic to provide screening services and health education for women (HK\$3.5 million)
- 2003/04: Establish TWGHs BMCPC Dental Health Centre for Senior Citizens (HK\$3.66 million)
- 2004: Establish the Well Men Clinic to provide screening services and health education for men (HK\$5.8 million)

#### Hospitals

- 1995: Establish the Geriatric Day Hospital at WTSH (HK\$20 million)
- 1996: Establish the Geriatric Day Hospital at FYKH (HK\$3 million)
- 2000: Newly constructed Outpatient Building at KWH operational (HK\$158.92 million, Tung Wah's Contribution: HK\$107.76 million)
- Ongoing: Allocate funding for research, training & exchange programmes to improve quality of medical & health services
- Ongoing: Provision of new hospital services, establishment of new service centres, renovation & refurbishment of hospital areas, purchase of medical equipment & instruments etc.

#### Medical Symposia

- 1996-2001: organize 7 medical symposia in collaboration with the First Affiliated Hospital of Sun Yat Sen University of Medical Sciences (Attendance: over 1,000; HK\$1.4 million)
- 2000-05: organize 6 medical symposia with universities from China & Taiwan (Attendance: 2,000; HK\$6.9 million)

#### Chinese Medicine

- 1996/97: Renovate KWH Chinese Medicine General Outpatient Clinic
- 2000/01: Computerise KWH & TWH Chinese Medicine General Outpatient Clinics (HK\$0.5million)
- 2001-04: Establish 4 Chinese medicine clinical research & services centres (HK\$109 million)
- 2003/04: Anti-SARS campaign (HK\$5.5 million including HK\$3 million for research)
- 2005/06: Establish the Famous & Prominent Doctors in Traditional Chinese Medicine in China Portal (HK\$3.3 million)
- Establish Chinese Medicine Control Centre (HK\$1 million) & Chinese Medicine Integrated Treatment Centres at KWH & TWH (HK\$15.35 million)

### Highlights of Chinese Medicine Services Developments from 1997/98 to 2005/06

Collaboration with Local & Overseas Institutions: To exchange views and experiences on the development and use of Chinese medicine in China and overseas countries, study tours and exchange programmes were organized in various cities of Mainland China, Macau, Taiwan, Australia, Germany, Korea and Japan. Memorandums of Understanding were signed with the following local and Mainland institutions:

#### 1997/98

- The University of Hong Kong, HK and The Chinese University of Hong Kong, HK

#### 2000/01

- First Affiliated Hospital of Guangzhou University of Traditional Chinese Medicine, PRC

#### 2001/02

- Guangdong Provincial Hospital of Traditional Chinese Medicine, PRC; and China Medical College and Hospital, Taiwan

#### 2002/03

- The Hong Kong Baptist University, HK; Wuxi Traditional Chinese Medicine Hospital, PRC; Hunan Institute of Traditional Chinese Medicine, PRC; and Guangzhou University of Traditional Chinese Medicine, PRC

#### 2003/04

- The Hong Kong Polytechnic University, HK; Hospital Authority, HK; Sichuan Provincial Administration of Traditional Chinese Medicine, PRC; Chengdu University of Traditional Chinese Medicine, PRC; Chengdu Municipal Integrated Traditional Chinese and Western Medicine Hospital, PRC; and China Academy of Traditional Chinese Medicine, PRC

2004/05

- World Federation of Chinese Medicine Societies

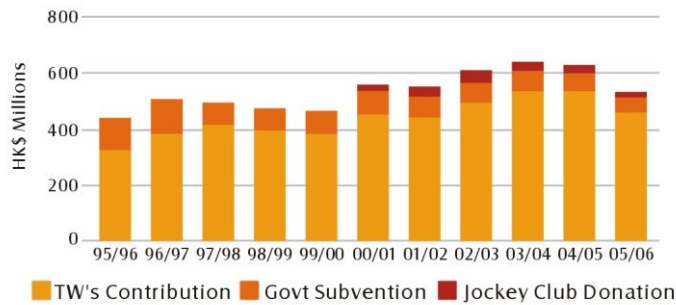
2005/06

- Heilongjiang University of Chinese Medicine, PRC; and Shandong University of Traditional Chinese Medicine, PRC

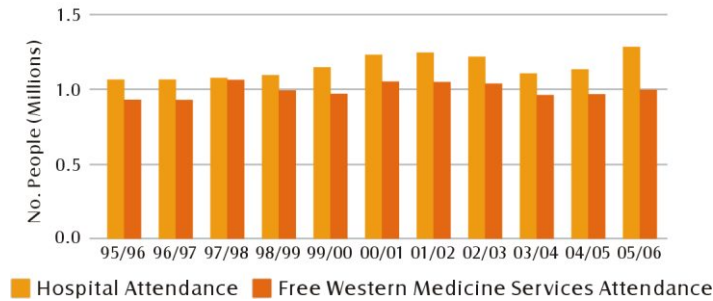
Key Statistics

1995 - 2005 key statistics have been graphed below

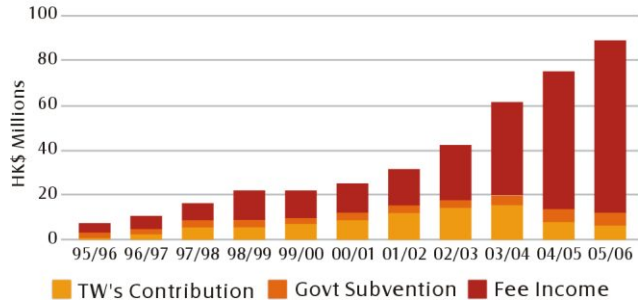
Medical Related Capital Expenditures



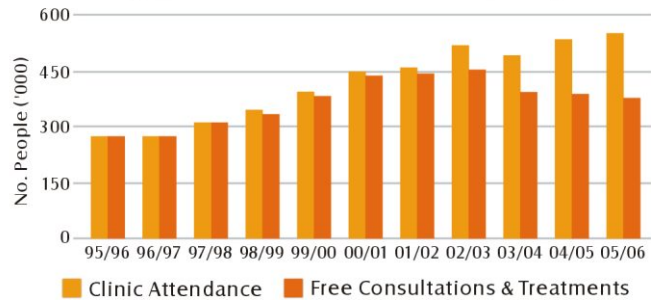
Hospital Attendance & Free Western Medical Services Attendance



Recurrent Expenditures - Other Medical Services



Chinese Clinic Attendance & Free Chinese Medicine Consultations and Treatments





## Education Division

Our mission is to provide quality education for young people to enable them to develop their potential to the full and become good citizens, equipped with knowledge and skills to serve the community.

### Overview

#### Overview of the Education Division in 2005/06

#### Current Facilities

- Community College offering 25 courses in 4 different schools
  - 1) School of Chinese Medicine & Health Care
  - 2) School of Business Administration & Tourism Management
  - 3) School of Information Technology & Digital Design
  - 4) School of Humanities & General Education
- 18 secondary schools - 17,244 students
- 16 primary schools - 10,088 students
- 15 kindergartens - 3,024 students
- 2 special schools - 283 students

#### 2005/06 New and Ongoing Initiatives

- School-based management in aided schools
- Multi-media classrooms in schools
- Language laboratories for learning English and Putonghua
- National education in schools
- Diversified extra-curricular activities
- Additional scholarships and bursaries
- Seminars, workshops & overseas study tours for staff
- Educational psychology services for students
- Projects to aid students with dyslexia
- Sister schools programme with schools in China

#### 2005 Statistics

- Recurrent expenditures: HK\$1,015 million
- Government subvention - recurrent expenditures: HK\$927.5 million
- Capital expenditures: HK\$508.7 million
- Government subvention - capital expenditures: HK\$427.7 million
- Number of schools in operation: 52 schools
- Total student enrollment: 30,639 students
- HK Advanced Level Examination: 83% pass rate
- HK Certificate of Education Examination: 75% pass rate

#### Special programmes

- Student guidance & counselling
- Sports teams & sports days
- Music programmes: orchestras, bands & choirs
- Chinese opera & martial arts
- Performing arts programmes
- English enhancement programmes
- Community services programmes
- Home-school co-operation
- Professional development activities

## Key Achievements

### Key Achievements of Tung Wah's Education Division from 1995/96 to 2005/06

#### 1995

- Lui Yun Choy Memorial College in Tseung Kwan O
- Kwok Yat Wai College in Tin Shui Wai
- Education Psychology Service for secondary schools

#### 1997

- Tin Wan Kindergarten in Aberdeen
- Introduction of native speaking English teachers (NET) in secondary schools & kindergartens
- Air-conditioning in classrooms
- Education Psychology Service for special schools

#### 1999

- Leo Tung-hai Lee Primary School in Tin Shui Wai
- Provision of computers in schools

#### 2001

- Commencement of air-conditioning installation in school halls

#### 2003

- Lions Club of Metropolitan Hong Kong Kindergarten in Tseung Kwan O
- Education Psychology Service for primary schools

#### 2005

- The Chinese University of Hong Kong – Tung Wah Group of Hospitals Community College
- Chow Yin Sum Primary School in Tsing Yi
- Incorporated Management Committees in aided schools

#### 1996

- Wong Yee Jar Jat Memorial Primary School in Tseung Kwan O
- Full implementation of school-based management in aided schools

#### 1998

- Mr. & Mrs. Kwong Sik Kwan Skills Opportunity School in Tuen Mun
- Launch of Quality Education Fund projects in schools

#### 2000

- Wong Wu Lai Ming Kindergarten in Kwai Chung

#### 2002

- Planning of School Improvement Programmes by self-delivery mode (11 schools)
- Introduction of Native-speaking English Teachers in primary schools

#### 2004

- Completion of School Improvement Programmes by self-delivery mode (11 schools)

## Key Projects

Key Projects undertaken by the Education Division from 1995/96 to 2005/06

### Establishment of Schools

- 1995/96, 1998/99: 3 secondary schools
- 1996/97, 1999/00: 2 primary schools
- 1997/98, 2000/01, 2003/04: 3 kindergartens
- 2005/06: 1 community college, 1 primary school

### Improvement of Facilities

- School Improvement Programmes by self-delivery mode for 11 schools (total Government grant: HK\$419 million)
- Provision of computers in schools
- Air-conditioning in classrooms and school halls

### Enrichment Programmes

- Design & implement Quality Education Fund projects (total Government grant: HK\$55 million, number of projects: 163)
- English enhancement programmes, including English immersion courses & phonics programmes
- Implementation of Native-speaking English Teachers (NET) Scheme
- Sister secondary school set up in Guangzhou (2005) and sister schools programme established in Pudong, Shanghai (2005/06)

### Student Support Services

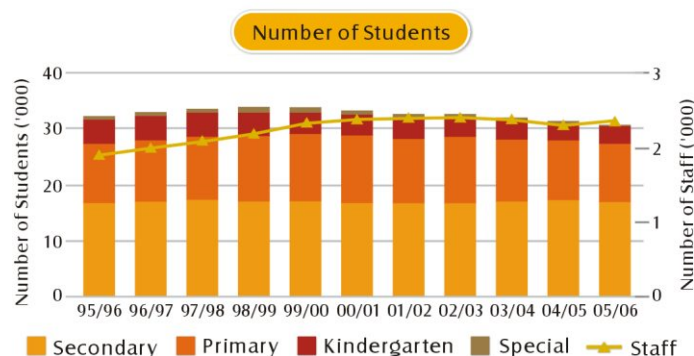
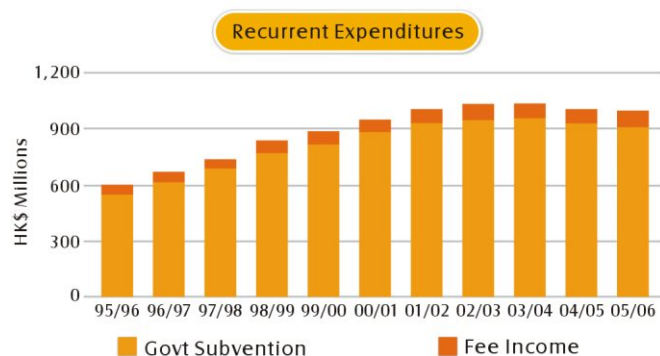
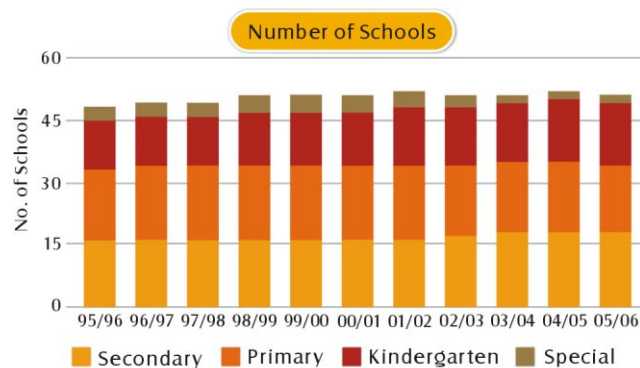
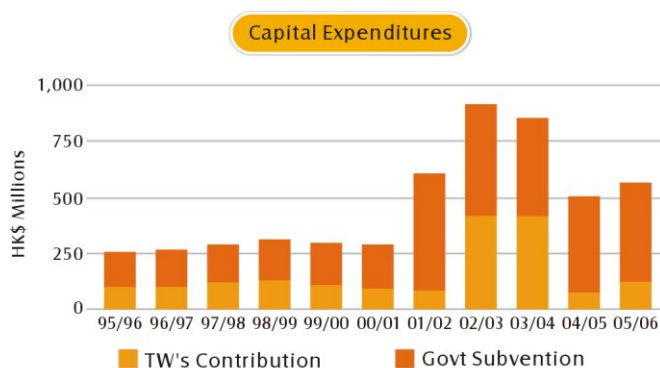
- Educational psychological services for students
- Projects to aid students with dyslexia

### School Management

- 1996/97: Full-scale implementation of school management initiative
- 2005/06: Set up of Incorporated Management Committees for all aided schools in compliance with Education (Amendment) Ordinance 2004

## Key Statistics

1995 - 2005 key statistics have been graphed below





## Community Services

Our mission is to provide a spectrum of quality social welfare and traditional Chinese services catering to the needs of the community and to improve the individual's quality of life.

### Overview

#### Overview of the Community Services Division in 2005/06

#### Current Facilities

- 38 Youth & family service centres
  - Small group homes, hostels, day nurseries & child care centres, integrated services, social work services, specialised counselling & hotlines
- 41 Elderly centres
  - Residential homes, various elderly community & day centres, enhanced home & community care services and integrated home care services centres
- 38 Rehabilitation centres
  - Residential homes for mentally handicapped, mentally ill & visually impaired
  - Various day, vocational, training and support centres and services
- 17 Traditional services centres
  - Temples, funeral parlours, fortune telling stalls and commemoration hall

#### 2005/06 New and Ongoing Initiatives

- Launched Community Investment & Inclusion Fund Projects
- Established 3 integrated vocation rehabilitation centres
- Provided residential respite services for disabled centres
- Re-engineered elderly residential care services
- Completed a coffin home restoration project
- Modernised 3 integrated services centres
- Launched Planning Ahead Funeral Arrangement Programme
- Researched elderly residential care service needs
- Established the Annual God Pavilion

#### 2005 Statistics

- Fee Income: HK\$217.7 million
- Recurrent expenditures: HK\$798.0 million
- Government subvention for recurrent expenditures: HK\$583.8 million
- Capital expenditures: HK\$763.0 million
- Government subvention for capital expenditures: HK\$413.0 million
- Capacity of elderly residential homes: 3,620 elderly
- Membership/Case No. of elderly community support services: 9,890 elderly
- Capacity of youth & family residential homes: 110 people
- Membership/Case No. in youth & family centres: 41,304 people
- Capacity of rehabilitation residential homes: 1,413 people
- Membership for rehabilitation day services: 1,134 members
- No. of users of community services: 647,084 people

#### Special programmes

- Launched a series of community education programmes: "Healthy Mind & Healthy Living" in collaboration with hospitals
- Launched community education programme: "Against All Odds Programme" in collaboration with hospitals
- Launched 2 MaBelle Projects: Community education programmes on stroke prevention and mental health for women
- Established an Elderly Fall Prevention Programme

## Key Achievements

## Key Achievements of Tung Wah's Community Services Division from 1995/96 to 2005/06

## 1995

- Wong Chuk Hang Complex with service integration model
- Establishment of 10 small group homes

## 1997

- Jockey Club Rehabilitation Complex, largest of the kind in Hong Kong
- Combined child care centre - Shiu Wong Lee Moon Fook Child Care Centre

## 1999

- Introduction of School Social Work Service in 7 secondary schools, later extending to 12 schools

## 2001

- Tung Wah Cares Hotline
- Shatin & Tai Kok Tsui Integrated Services Centres
- Enhanced home and community care services

## 2003

- Intensive Employment Assistance project
- Introduction of 2 specialised counselling service centres: Even Centre & Healthy Budgeting Family Debt Centre
- Women's Welfare Club Western District, Residential Care Home for Elderly

## 2005

- Chinese Medicine Out-reaching Services to Elderly Services Centres
- Foster Care Service for children
- Counselling Service for Alcoholics
- Inaugural Asia-Pacific Problem Gambling Conference 2005
- Hong Kong East Community Care Network Project

## 1996

- Hui Mok Tak Yu Care & Attention Home, TW's first such home
- Reprovisioning of TW Centenary Home

## 1998

- Fong Shu Chuen Social Services Building

## 2000

- Wong Cho Tong Social Services Building
- Lei Tung Integrated Services Centre for Young People, the first such centre in Hong Kong

## 2002

- Social Firm for the disabled
- Cross Centre
- Wu Chiang Wai Fong Care & Attention Home

## 2004

- Vocational rehabilitation services for disabled
- Yu Mak Yuen Integrated Services Centre
- Coffin Home restoration
- Cyber World: IT training centre

## Key Projects

Highlights of Key Projects undertaken by the Community Services Division from 1995/96 to 2005/06

### Development of Home-like Residential Child Care Services

- 1995, 1996, 1999: 7 small group homes

### Expansion & Re-engineering of Children & Youth Centres

- 2000, 2002, 2004: Formation of 4 integrated services centres; modernisation of 3 Integrated services centres

### Expansion & Reprovisioning of Child Day Care Services

- 1995, 1997, 2002: 3 day nurseries / child care centres

### School Social Work Services

- 1999-2004: School social work service established in 12 schools; Understanding Adolescent Programme established

### Specialised Counselling Services

- 2001-2003: Tung Wah Cares Hotline, Cross Centre for psychotropic substance abusers, Healthy Budgeting Family Debt Counselling Centre and Even Centre for counselling & treatment for pathological gamblers

### Rehabilitation Services

- 1995: Long stay care home for aged ex-mentally ill persons
- 1997: The Jockey Club Rehabilitation Complex
- 2002: Enterprise Vegetable & Fruit Processing and Supply Service to create jobs for persons with disabilities

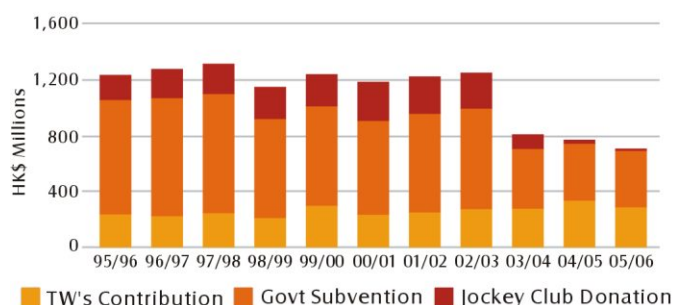
### Traditional Services

- 2001-2006: Major renovation and restoration projects: Coffin Home and Funeral Parlours
- Antiquities and Monuments Office Award of Honours, and United Nations Educational, Scientific and Cultural Organization Award of Merit for Coffin Home restoration works

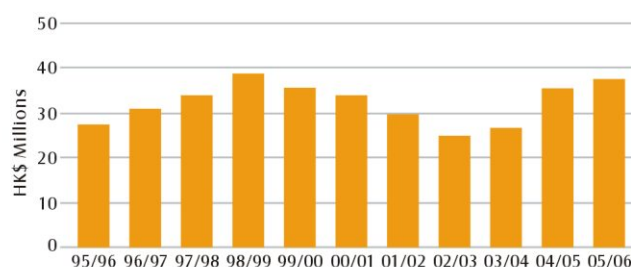
## Key Statistics

1995 - 2005 key statistics have been graphed below

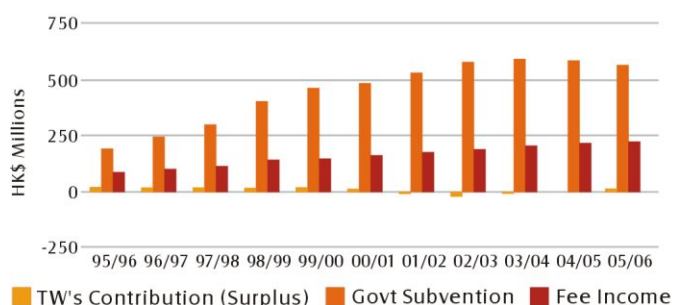
Capital Expenditures



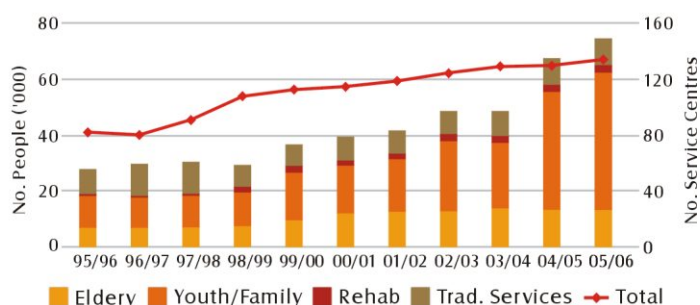
Surplus from Traditional Services



Recurrent Expenditures



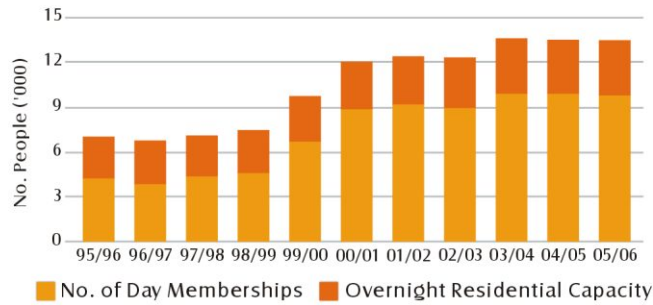
No. Service Centres & Membership/Capacity





1995 - 2005 statistics on day service memberships & overnight residential capacities have been graphed below

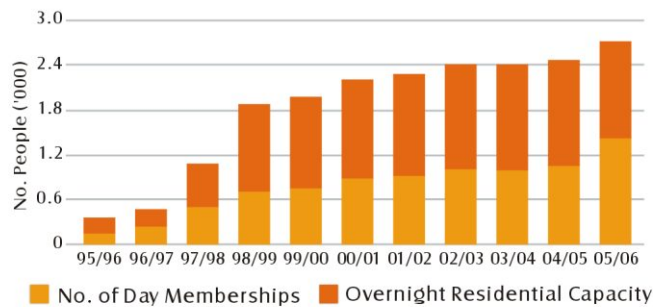
#### Elderly Services



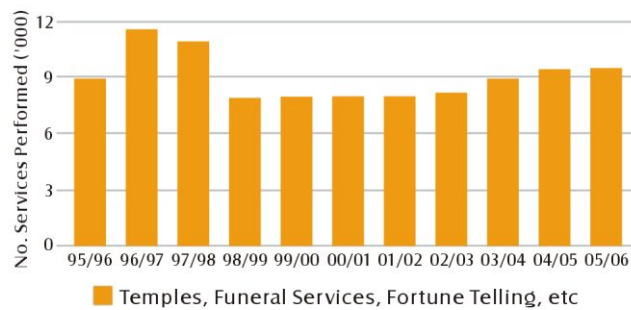
#### Youth & Family Services



#### Rehabilitation Services



#### Traditional Services



## Property Division

Our objective is to ensure optimum utilisation and proper maintenance of Tung Wah's sites and properties and provide quality buildings and management, in order to maximise rental income to subsidise Tung Wah's other services.

### Overview

#### Overview of the Property Division in 2005/06

#### Current Properties

- 46 residential buildings / units
- 19 commercial / office buildings / units
- 4 Industrial buildings / units
- 3 development sites
- 1 Administration Headquarters

#### 2005/06 New and Ongoing Initiatives

- School Improvement Programme for 11 Tung Wah schools
- Construction of Community College
- Construction of commercial / residential building at 2, 4 & 6 Aberdeen Street
- Development of 56 Fuk Tsun Street and 1 Lime Street

#### 2005 Statistics

- 14 construction projects : HK\$ 903.6 million
- 82 renovation projects : HK\$89.4 million
- Total gross lettable floor area: 155,066m<sup>2</sup>
- Total gross rental income: HK\$206.2 million
- Total Recurrent Expenditure: HK\$52.1 million
- Total number of properties: 86
- Total number of tenancies: 2,814
- Total number of tenants / occupants: 14,260

#### Projects in Planning

- Redevelopment of 10 Kwai Fong Street
- Development of Youth Holiday Camp at Siu Lang Shui, Tuen Mun
- Purchase of suitable properties from the market to replenish the Group's land portfolio
- Long-term improvement programmes to upgrade the building facilities of ageing properties

## Key Achievements

## Key Achievements of Tung Wah's Property Division from 1995/96 to 2005/06

## 1995

- Purchase of 9 College Road
- Completion of Kwok Yat Wai College
- Day Hospital at WTSH

## 1997

- Purchase of 193-195 Lockhart Road

## 1999

- Completion of Tung Hing Court & Tung Sing Court
- Purchase of Tung Hei Court
- Completion of KWH Outpatient Building & Fong Shu Chuen Social Service Building

## 2001

- Purchase of 21 Babington Path
- Completion of Chinese Medicine Research & Services Centre, KWH

## 2003

- Purchase of Wing Cheung Mansion
- Completion of Chinese Medicine Research & Services Centre, WTSH
- Well Men Clinic, KWH

## 2005

- Completion of School Improvement Programme
- Completion of 2 teaching blocks of Community College at Shantung Street
- Completion of Chinese and Western Medicine Integrated Treatment Centres, KWH & TWH
- Won 2 awards for Coffin Home restoration project

## 1996

- Purchase of Tung Yiu Commercial Building
- Completion of Tower 125
- Day Hospital at FYKH

## 1998

- Completion of Tung Che Commercial Centre

## 2000

- Completion of Wong Cho Tong Social Service Building
- Completion of Jockey Club Care & Attention Home (Phase II)

## 2002

- Completion of 9 College Road
- Completion of Tung Ming Court
- Completion of Wu Chiang Wai Fong Care & Attention Home
- Completion of Chinese Medicine Research & Services Centre, TWH

## 2004

- Completion of Tung Chiu Commercial Centre
- Completion of Shiu Chung Court
- Chinese Medicine Research & Services Centre, TWEH
- Establishment of Cyber World
- Coffin Home restoration project



## Key Projects

### Key Projects undertaken by the Property Division from 1995/96 to 2005/06

- 1995/96: Purchase of 9 College Road and completion of Kwok Yat Wai College
- 1996/97: Purchase of Tung Yiu Commercial Building and completion of Tower 125
- 1997/98: Purchase of 193-195 Lockhart Road
- 1998/99: Completion of Tung Che Commercial Centre
- 1999/00: Purchase of Tung Hei Court and completion of Tung Hing Court & Tung Sing Court
- 2000/01: Completion of Wong Cho Tong Social Service Building & Jockey Club Care & Attention Home (Phase II)
- 2001-04: Completion of Chinese Medicine Research & Services Centres at KWH, TWH, WTSH & TWEH
- 2001/02: Purchase of 21 Babington Path
- 2002/03: Completion of 9 College Road & Tung Ming Court
- 2003/04: Purchase of Wing Cheung Mansion
- 2004/05: Completion of Tung Chiu Commercial Centre & Shiu Chung Court
- 2005/06: Completion of School Improvement Programme for 11 Tung Wah schools, 2 teaching blocks of Community College, fitting out-works at 2 Chinese and Western Medicine Treatment Centres at KWH & TWH, and conversion works to ENT Day Centre at TWH
- Ongoing: Construction of Main Campus of Community College at Wylie Road
- Ongoing: Construction of 2, 4 & 6 Aberdeen Street
- Ongoing: Redevelopment of 56 Fuk Tsun Street & 1 Lime Street
- Planning: Redevelopment of 10 Kwai Fong Street

## Key Statistics

1995 - 2005 key statistics have been graphed below. Tung Wah endeavours to invest in properties that will provide a steady income to the Group

