

主席引言

CHAIRMAN'S INTRODUCTION

主席
CHAIRMAN

何猷啟
Mr. HO Yau Kai, Orlando

155周年 善行無界限 啟迪創新猷

155th Anniversary - Kindness Makes a Difference and Inspires Innovation

自我 2016 年加入東華三院董事局，轉眼已屆十年。能在東華三院創院 155 周年之際擔任乙巳年主席，延續家族超過一世紀的行善之路，我深感榮幸亦自覺任重道遠。過去一年，我以「啟迪大猷，善行萬里」為管治理念，承前賢睿智，啟後進創新，在行善的大道上，與全體董事局同仁並肩前行，開拓無限可能，讓本院的善業觸及更深更廣的社群需要。

為慶祝本院創院 155 周年，我們特別設計了院慶標誌，融入了東華醫院牌坊與代表無限可能的符號∞，象徵行善精神不息，屢創可能，弘揚我們「行善無界限」的信念。年內我們舉辦了一連串主題活動，包括邀請本地插畫家 Thomas Napoleon 創作 155 周年紀念插畫及藝術裝置、推出主題復康巴士、舉辦文武二帝出巡暨秋祭大典以及動員超過 500 位員工的社區同樂日等，並與江門市博物館合辦歷史展覽、與香港文化博物館合作推廣南音傳統文化。活動延續東華三院跨地域、跨世代的慈善精神，亦展現我們服務社會、行善不分界限的初心。

去年下旬發生的大埔宏福苑事故牽動全港人心，我與各位一樣深感悲痛。事故發生後，東華三院第一時間迅速動員，除了提供緊急經濟援助外，亦即時調配轄下過渡性房屋及青年宿舍，安置受影響的居民，同時安排心理輔導及殯葬支援服務，盡力協助居民渡過難關。為進一步凝聚社會的善心力量，我們舉辦「善心滿東華」電視籌款節目，並將籌得的善款全數用於長期援助受影響人士，以行動實踐東華三院「救病拯危」的慈善精神，與社會同心同行，跨過逆境。

本院一如既往，積極配合國家發展與特區政府的施政方針。2025 年 6 月，我率領董事局前往北京，拜訪了中央多個部委，就醫療、教育及社會服務等各項範疇的協作進行深入交流。為紀念中國人民抗日戰爭暨世界反法西斯戰爭勝利 80 周年，我們特別舉辦了講座、導賞團及歷史展覽，加強員工及屬校學生的國家觀念和對該段歷史的認識。為提升管治團隊及員工對國家發展方向的了解，我們於去年 4 月，連續第三年舉辦「全國兩會精神分享會」，並持續舉辦與國家安全教育相關的研習課程及安排各部門員工前往內地參加國情研修班，加深員工對中華文化、國情及國家安全的了解。

此外，本院全力支持 2025 年立法會換屆選舉，透過多元化渠道推動選舉宣傳和提供配套支援，包括在屬下近 400 個服務單位、出租物業及流動服務車展示宣傳品，鼓勵市民、持份者及員工積極參與投票。董事局成員、行政總監、總部高級職員、屬校校長及東華龍舟隊更親身參與拍攝宣傳短片，呼籲市民履行公民責任，相關短片於各大社交平台累積達 452 萬人次觀看。各院舍及服務中心亦推出多項便利措施，如票站接送服務、義工協助及暫託照顧安排，方便長者及照顧者前往投票。同時，本院為鼓勵員工投票，特別提供彈性上班安排、交通津貼及半天額外假期。

A decade has passed in the blink of an eye since I joined the Board of Directors of Tung Wah Group of Hospitals (TWGHs) in 2016. As TWGHs celebrates its 155th Anniversary, I am honoured to have taken on the role of Chairman 2025/2026, extending the legacy of my family's century-long charitable endeavours. I also recognise a profound sense of responsibility that comes with this role. Over the past year, adhering to the governance motto of "Spreading Kindness and Charity Beyond Miles", I have drawn upon the wisdom of our predecessors while fostering innovative initiatives. Together with all my fellow Board Members, I strive to explore the limitless possibilities on the path of benevolence, so that TWGHs' charitable endeavours can reach deeper and wider into the community.

In celebration of the 155th Anniversary of TWGHs, a commemorative logo was specially designed to incorporate the arch of Tung Wah Hospital and the symbol "∞", representing TWGHs and its limitless possibilities. It signifies the enduring spirit of charity, an endless pursuit of possibility, and our belief that "Kindness Makes a Difference". During the year, we organised a series of themed activities, including inviting local illustrator Thomas Napoleon to create a commemorative key visual and art installation, launching the themed rehabilitation buses, holding the Man Mo Parade cum Autumn Sacrificial Rites, and mobilising over 500 staff members on the Community Fun Day. Meanwhile, we organised a historical exhibition with Jiangmen Museum. In collaboration with the Hong Kong Heritage Museum, TWGHs also promoted traditional *Nanyin* culture. These activities embodied the Group's cross-regional and intergenerational philanthropic spirit, demonstrating our commitment to serving the community while practising benevolence under the belief that "Kindness Makes a Difference".

At the end of last year, the incident at Wang Fuk Court in Tai Po touched the hearts of all Hong Kong citizens. Like everyone, I was deeply saddened by this tragedy. Following the incident, TWGHs acted quickly to make prompt deployment, providing emergency financial assistance while allocating transitional housing and youth hostels to accommodate affected residents. Psychological counselling and funeral support services were also arranged to assist residents through this challenging time. To further rally the community's benevolence, TWGHs organised "Charity TV Programme", with all donations directed towards long-term support for those affected. Through these actions, TWGHs upheld its mission in charity, "To heal the sick and to relieve the distressed", walking alongside the community to overcome adversity.

TWGHs remains steadfast in its commitment to supporting national development and the policy directions of the HKSAR Government. In June 2025, I led my fellow Board Members on a visit to Beijing, where we engaged in in-depth discussions with several central ministries regarding collaboration across various sectors including medical, education, and community services. In commemoration of the 80th Anniversary of the Victory in the Chinese People's War of Resistance Against Japanese Aggression and the World Anti-Fascist War, we specially organised talks, guided tours, and historical exhibitions to enhance staff and affiliated school students' understanding of national identity and this historical period. To raise awareness among the governance team and staff about the nation's development direction, we held a sharing session elaborating the Spirit of the "Two Sessions" for the 3rd consecutive year in April last year. Meanwhile, we continued to organise national security education courses, as well as arranging staff from various departments to participate in national studies programmes in the Chinese Mainland to deepen their knowledge of Chinese culture, national affairs, and national security.

TWGHs fully supported the 2025 Legislative Council General Election by promoting election awareness and providing supporting services through diverse channels. This included the display of promotional materials at nearly 400 TWGHs service units, rental properties, and mobile service vehicles, encouraging citizens, stakeholders, and staff to participate in voting. Board Members, Chief Executive of TWGHs, Senior Staff, TWGHs school principals, and the TWGHs Dragon Boat Team participated in the filming of appeal videos, calling on citizens to fulfil their civic responsibilities. These videos accumulated a total of 4.52 million views across major social media platforms. Various residential care homes and service centres also introduced facilitative measures, including transport services to polling stations, volunteer assistance, and respite services, to facilitate voting by the elderly and caregivers. Flexible working arrangements, reimbursement of basic travelling expenses on public transportation, and half-day leave were also provided to encourage staff participation in voting.

東華三院創院 155 年以來，一直秉持贈醫施藥的宗旨，並持續改良醫療衞生服務。廣華醫院重建計劃正穩步進行，第二期新大樓預計於 2028 年落成，進一步提升醫療設施與服務水平。年內，我們亦積極拓展地區健康網絡，由本院營運的中西區地區康健中心及三間樂妍站已投入服務，以提供基層健康管理及個人化婦女醫療服務。此外，本院參與了向經濟困難的弱勢社群提供的「社區牙科支援計劃」，以及獲衞生署委託營辦免費中醫戒煙服務，惠及廣大市民。面對公營醫療新收費實施，東華三院繼續提供 600 張免費病床、免費家庭醫學診所診症及藥物，並豁免長者和兒童的專科門診診金，以及免費中醫內科及骨傷科診症和外敷膏藥，更豁免首兩劑中藥費用，讓有需要人士獲得適切支援。

本院亦是香港最大的辦學團體之一，致力為學生提供多元學習機會，達致「全人教育」。屬下兩所全新特殊學校的新校舍將於明年初啟用，為有特殊教育需要的學生提供優質的學習環境。我們於本學年再度獲教育局邀請，合辦「心繫家國 3.0」活動，包括「用普通話說中國故事」展演會、小學聯校武術比賽及「童」是藝術家兒童藝術作品展，深化學生的國民身份認同與中華文化傳承。同時，本院持續發展德育課程，包括計劃出版德育經驗文集及持續推動「德育入科」，培育學生正向價值觀與良好品格。

為拓展學生的國際視野，我與一眾董事局成員分別於去年 9 月及 10 月率領屬校學生前往西班牙及德國，組成「一帶一路」研學團及「東華三院學生大使參訪團 2025」，讓學生從經濟、文化歷史等角度探索世界。本院同時積極發展體藝教育，包括籌辦「有品足球大使」巴塞隆拿交流團、東華三院兒童合唱團韓國音樂交流之旅，並與中國香港羽毛球總會合作，推出「羽毛球運動推廣協作計劃」，啟發學生多元潛能，促進均衡發展。

青年是社會的明日棟樑。由本院營辦的「共創明『Teen』校友會」年內舉辦多項內地研學團、文娛康體及職涯體驗活動，鼓勵青年積極參與社區服務，提升其職業與生活技能，並實踐助人精神。活動累計有逾 23,000 人次參與，深受青年歡迎。同時，本院為居住環境不適切，或因狹窄嘈雜的環境而影響溫習的中學文憑試考生，安排入住東華三院譚鑑標李慧翹竹林居，提供免費住宿、膳食、補習及心理支援，協助他們安心備試，實現升學目標。

東華三院一直積極應對人口老化的挑戰，推動多項長者及安老服務，讓長者老有所依、老有所養。我們展開了大口環道東華三院賽馬會護理安老院重建計劃，預計為長者、殘疾人士及特殊需要幼兒提供超過 800 個服務名額。本院亦關注體弱長者自主飲食需要，籌辦多項特色飲食體驗活動。另一方面亦積極發展安老院舍晚期照顧及「居處離世」服務，讓長者能有效及自主規劃晚期照顧生活，走得有尊嚴。本院亦積極參與大灣區養老護理人員培訓，與廣州及深圳的社會服務機構簽署合作協議，在廣州、深圳、珠海、佛山和中山等城市推行由香港社福界「心連心」大行動牽頭的「粵港澳大灣區社會服務合作項目」，促進兩地專業服務交流。

Since its establishment 155 years ago, TWGHs has consistently upheld the mission of providing free medical services while continuously improving healthcare services. The Kwong Wah Hospital Redevelopment Project is progressing steadily, with the Phase 2 new building expected to be completed in 2028, further enhancing medical facilities and service standards. During the year, we also expanded the district health network, with the Central and Western District Health Centre and 3 Women Wellness Satellites now in operation, providing primary health management and personalised women's medical services. Meanwhile, TWGHs participated in the "Community Dental Support Programme" for economically disadvantaged groups. We were also commissioned by the Department of Health to provide free Chinese medicine smoking cessation services for the benefit of general public. In response to the implementation of new public healthcare fees, TWGHs continued to provide 600 free hospital beds, free consultations and medications at Family Medicine Clinics, and waived specialist consultation fees for the elderly and children. It also offered free Chinese medicine consultations in internal medicine and bone-setting, herbal paste dressing and exempted charges for the first 2 doses of Chinese medicine, ensuring appropriate support for those in need.

As one of the largest school sponsoring bodies in Hong Kong, TWGHs is committed to providing diverse learning opportunities for students to receive "whole-person education". Two new campuses of our special schools will open early next year, providing a quality learning environment for students with special educational needs. This academic year, TWGHs was again invited by the Education Bureau to co-organise "Love Our Home, Treasure Our Country 3.0", which included the "Story-telling Performance in Putonghua", the Joint Primary School Wushu Competition, and the "Every Child is an Artist" Art Exhibition, thereby strengthening students' national identity and their inheritance of Chinese culture. Meanwhile, TWGHs continued to develop the moral education curriculum, including the plan to publish a collection of moral education experiences and the ongoing promotion of "values education within disciplines", cultivating positive values and good character among students.

To broaden students' international perspectives, together with my fellow Board Members, I led students on the "Belt and Road" Study Tour and the "TWGHs Student Ambassadors Programme Germany Tour 2025" to Spain and Germany in September and October respectively last year. Through these tours, students were able to explore the world from economic, cultural, and historical perspectives. TWGHs also developed physical and arts education by organising the "Soccer Ambassador" Programme Barcelona Cultural Exchange Tour and TWGHs Children's Choir Korea Music Exchange Tour. The Group also joined hands with the Badminton Association of Hong Kong, China Limited in promoting badminton as a popular sport, inspiring students to unlock their diverse potential while promoting balanced development.

Young people are the future pillars of society. Operated by TWGHs, the "Strive and Rise Alumni Club" organised a variety of activities throughout the year including study tours to the Mainland, recreational and sports activities, as well as career experience programmes, encouraging young people to engage in community service, enhance career and life skills, while practicing the spirit of helping others. These activities attracted over 23,000 participants and were well received by young people. Meanwhile, TWGHs provided free accommodation, meals, tutoring, and psychological support at TWGHs K B Tam & W K Li The Bamboo Hostel for Hong Kong Diploma of Secondary Education Examination candidates living in inadequate conditions or whose revision is disrupted by cramped and noisy environments. This enabled them to prepare for examinations with peace of mind and achieve their academic goals.

TWGHs has been actively addressing the challenges of an ageing population by promoting a wide range of elderly and residential care services, ensuring elderly people are well supported and cared for in their later years. As such, we launched the Redevelopment of TWGHs Jockey Club Care and Attention Home for the Elderly at Sandy Bay Road, which is expected to provide over 800 service places for the elderly, people with disabilities, and children with special needs. TWGHs also organised themed dining experiences to address the nutritional needs of frail elderly persons. Meanwhile, the Group developed End-of-life Care Services and "Dying-in-place" Services in Residential Care Homes for the Elderly, enabling elderly people to plan their end-of-life care effectively and independently, and pass away with dignity. TWGHs also participated in the Greater Bay Area elderly care personnel training, signing cooperation agreements with social service organisations in Guangzhou and Shenzhen, while implementing the Social Service Collaboration Projects in the Guangdong-Hong Kong-Macao Greater Bay Area in Guangzhou, Shenzhen, Zhuhai, Foshan, and Zhongshan, spearheaded by the Hong Kong Social Welfare Sector Heart to Heart Joint Action, aimed at promoting professional service exchanges between the regions.

本院一直支持政府青年發展的政策，持續推動各項青年住宿及房屋項目以回應住屋需求。位於深水埗核心地段的「東華・南昌匯」青年宿舍於去年投入服務，提供近 700 個宿位及完善生活設施，並引入「縱向型青年社區」概念，建立青年互助及自我成長平台。上環荷李活道青年宿舍項目則預計於 2027 年落成，將再為青年提供約 300 個宿位，支持其全面發展。

此外，本院聯營位於元朗攸壆路的全港首個簡約公屋，提供逾 2,100 個單位及各項社會服務，提升居民生活質素。與此同時，由本院興建及營運的啟德及馬鞍山過渡性房屋「東寓」入住率已接近全滿，居民除可安居，亦可參與一系列社區活動。位於元朗流浮山的「流浮・東寓」亦已陸續入伙，進一步紓緩基層住屋壓力，締造共融和諧社區。

東華三院一直致力凝聚善心資源，推出多項具特色的籌募活動。我們於年內舉辦超過 20 項慈善活動及郵寄募捐，包括慈善粵劇晚會、「愛心滿東華」免費醫療服務捐助計劃暨慈善晚會、賣旗日、慈善高爾夫球及保齡球大賽等，廣獲各界善長支持。其中，我們為 155 周年賣旗日特別設計極具紀念價值「155 周年紀念版金旗」，並推出線上賣旗義工計劃及社交媒體互動推廣遊戲，讓更多市民參與其中。此外，本院於去年亦首辦「One Love One Hug」慈善陶瓷工作坊，為東華三院樂儀癌病治療資助基金籌款，別具意義。

東華三院作為香港首間華人慈善機構，一直致力保存和弘揚華人歷史文化。去年 10 月，我們舉辦睽違八年的「文武二帝出巡暨秋祭大典」，展現傳統廟宇節慶活動；並與香港文化博物館攜手策劃「餘音裊裊——南音的傳承與創新」系列活動，邀得著名粵劇表演藝術家阮兆輝教授 BBS, BH 為本院歷史譜寫新詞及演唱，讓市民感受傳統文化魅力。此外，東華三院與江門博物館在江門中國僑都華僑華人博物館舉辦展覽及一系列的教育活動，包括多場歷史講座及紀錄片放映會，共敘本院與五邑地區的慈善淵源，延續守護中華文化的使命。

過去一年，東華三院得以持續進步，全賴顧問局、董事局、全院同仁及社會各界攜手努力、無私奉獻。在此，我謹向所有支持及參與東華三院工作的同仁、善長和合作夥伴致以最誠摯感謝，您們每位都是「東華人」，共同見證、參與並推動着東華三院超越時代的慈善精神。展望未來，本院將繼續承傳和發揚「行善無界限」的信念，與時並進，服務更多有需要的社群。讓我們堅守初心，齊心協力，為東華善業續寫新篇章。

何猷啟

東華三院乙巳年主席

何猷啟先生

2026 年 3 月 31 日

TWGHs has always been a firm supporter of government youth development policies, as it continues to promote youth accommodation and housing projects in response to housing needs. Located in the heart of Sham Shui Po, the "TN Residence" Youth Hostel commenced service last year, offering nearly 700 accommodation units and well-equipped living facilities. It also introduced the concept of a "youth vertical community" to create a platform for youth mutual support and self-development. The youth hostel project at Hollywood Road in Sheung Wan is expected to be completed in 2027, providing approximately 300 accommodation units to support young people's holistic development.

Additionally, TWGHs co-operates Hong Kong's first light public housing at Yau Pok Road in Yuen Long, providing over 2,100 units and various social services to improve residents' quality of life. Meanwhile, T-Lofts, the transitional housing built and operated by TWGHs at Kai Tak and Ma On Shan, are nearly at full occupancy. Residents can enjoy stable accommodation while participating in a range of community activities. Flat intake for "T-Loft@Lau Fau" located at Lau Fau Shan in Yuen Long has also commenced, further alleviating housing pressure for the grassroots, thereby fostering an inclusive and harmonious community.

TWGHs has always been dedicated to pooling charitable resources, as it launches various distinctive fund-raising activities. During the year, we organised over 20 charitable activities and mailing campaigns, including Charity Cantonese Opera, Free Medical Services Donation Scheme cum Charity Dinner Show, Flag Day, Charity Golf and Bowling Tournament, all of which were warmly supported by donors from all walks of life. For the 155th Anniversary Flag Day, a "155th Anniversary Gold Flag", which holds great commemorative value, was specially designed. We also launched an online flag-selling volunteer programme and interactive social media promotional games to engage more citizens. Last year, TWGHs hosted its inaugural "One Love One Hug" Charity Pottery Workshop, a meaningful initiative to raise funds for the TWGHs MK Cancer Treatment Subsidy Fund.

As the first Chinese charitable organisation in Hong Kong, TWGHs has been dedicated to preserving and promoting Chinese history and culture. After an eight-year hiatus, we organised the "Man Mo Parade cum Autumn Sacrificial Rites" in October last year, showcasing traditional temple festival activities. In collaboration with Hong Kong Heritage Museum, we curated the "Lingering Echoes - Heritage and Innovation of *Nanyin*" Activity Series, inviting Prof. YUEN Siu Fai, BBS, BH, maestro of Cantonese Opera, to compose and perform new lyrics based on TWGHs' history, allowing the public to appreciate the charm of traditional culture. Meanwhile, TWGHs and Jiangmen Museum jointly organised exhibition and educational activities at the China Qiaodu Museum of Overseas Chinese in Jiangmen, including several historical talks and documentary screenings, recounting the charitable ties between TWGHs and the Wuyi region, continuing the mission of safeguarding Chinese culture.

Over the past year, TWGHs has achieved steady progress, thanks to the concerted efforts and selfless dedication of the Advisory Board, the Board of Directors, all colleagues, and the community. I would like to extend my most sincere gratitude to all staff members, donors, and partners who have supported and participated in TWGHs' work. Each of you is a "Tung Wah Person", witnessing, participating in, and driving the Group's enduring philanthropic spirit. Looking ahead, TWGHs will continue to uphold and promote the belief that "Kindness Makes a Difference", advancing with the times to serve more communities in need. Let us stay true to our original aspiration, unite our efforts, and together write new chapters in TWGHs' distinguished charitable legacy.

Mr. HO Yau Kai, Orlando

Chairman

Board of Directors 2025/2026

Tung Wah Group of Hospitals

31 March 2026